# Key figures Siemens (Q1 2016 | Q1 2015)

(Continuing operations; in millions of € except where otherwise stated)  

<table>
<thead>
<tr>
<th></th>
<th>Q1 2016</th>
<th>Q1 2015</th>
<th>Change in %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Volume</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Orders</td>
<td>22,801</td>
<td>18,013</td>
<td>27%¹</td>
</tr>
<tr>
<td>Revenue</td>
<td>18,891</td>
<td>17,415</td>
<td>8%¹</td>
</tr>
<tr>
<td><strong>Liquidity</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Free cash flow²</td>
<td>(728)</td>
<td>(144)</td>
<td></td>
</tr>
<tr>
<td><strong>Profitability and capital efficiency</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net income²</td>
<td>1,557</td>
<td>1,095</td>
<td>42%</td>
</tr>
<tr>
<td>Return on capital employed (ROCE)²</td>
<td>16.3%</td>
<td>13.9%</td>
<td></td>
</tr>
<tr>
<td><strong>Employees</strong> (in thousands)</td>
<td></td>
<td></td>
<td>Sep. 30, 2015</td>
</tr>
<tr>
<td>Total (continuing operations)</td>
<td>348</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Germany</td>
<td>114</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Outside Germany</td>
<td>234</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

1 Excluding currency translation and portfolio effects  
2 Continuing and discontinued operations

### Results of operations (Q1 2016)

(Continuing and discontinued operations; in millions of € except where otherwise stated)  

<table>
<thead>
<tr>
<th></th>
<th>Power and Gas</th>
<th>Wind Power and Renewables</th>
<th>Energy Management</th>
<th>Building Technologies</th>
<th>Mobility</th>
<th>Digital Factory</th>
<th>Process Industries and Drives</th>
<th>Healthcare (separately managed)</th>
<th>Financial Services (SFS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>5,537</td>
<td>1,898</td>
<td>3,500</td>
<td>1,547</td>
<td>2,663</td>
<td>2,492</td>
<td>2,304</td>
<td>3,350</td>
<td>272</td>
</tr>
<tr>
<td>Revenue</td>
<td>3,680</td>
<td>1,197</td>
<td>2,765</td>
<td>1,479</td>
<td>2,044</td>
<td>2,465</td>
<td>2,205</td>
<td>3,288</td>
<td>272</td>
</tr>
<tr>
<td>Profit</td>
<td>349</td>
<td>51</td>
<td>183</td>
<td>131</td>
<td>193</td>
<td>417</td>
<td>126</td>
<td>541</td>
<td>168</td>
</tr>
<tr>
<td>Profit margin</td>
<td>9.5%</td>
<td>4.2%</td>
<td>6.6%</td>
<td>8.9%</td>
<td>9.4%</td>
<td>16.9%</td>
<td>5.7%</td>
<td>16.5%</td>
<td>21.9%⁴</td>
</tr>
</tbody>
</table>

4 Return on Equity (RoE)  
Due to rounding, numbers presented throughout this document may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.
Fiscal 2015 – Key figures

Key figures Siemens FY 2015
(Continuing operations; in millions of € except where otherwise stated)

<table>
<thead>
<tr>
<th>Volume</th>
<th>FY 2015</th>
<th>FY 2014</th>
<th>Change in %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>82,340</td>
<td>77,657</td>
<td>(1)%</td>
</tr>
<tr>
<td>Revenue</td>
<td>75,636</td>
<td>71,227</td>
<td>(1)%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Profitability and capital efficiency</th>
<th>FY 2015</th>
<th>FY 2014</th>
<th>Change in %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net income</td>
<td>7,380</td>
<td>5,507</td>
<td>34%</td>
</tr>
<tr>
<td>Return on capital employed (ROCE)²</td>
<td>19.6%</td>
<td>17.2%</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liquidity</th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Free cash flow²</td>
<td>4,674</td>
<td>5,201</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Employees (in thousands)</th>
<th>Sep. 30, 2015</th>
<th>Sep. 30, 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total (continuing operations)</td>
<td>348</td>
<td>338</td>
</tr>
<tr>
<td>Germany</td>
<td>114</td>
<td>114</td>
</tr>
<tr>
<td>Outside Germany</td>
<td>234</td>
<td>224</td>
</tr>
</tbody>
</table>

Revenue by industrial business

- Healthcare 17%
- Process Industries and Drives 13%
- Digital Factory 13%
- Mobility 10%
- Power and Gas 17%
- Wind Power and Renewable 7%
- Energy Management 16%
- Building Technologies 8%

Revenue by Region

- Asia, Australia 20%
- Americas 29%
- Europe, CIS, Africa, Middle East (without Germany) 36%
- Germany 15%

1 Comparable, excluding currency translation and portfolio effects
2 Continuing and discontinued operations
3 Commonwealth of Independent States
Global presence – Close to customers all over the world

Revenue by customer location Employees as of September 30, 2015

**Americas**

- **€21.7 billion**
- **73,500**

**Europe (excluding Germany), CIS, Africa, Middle East**

- **€27.6 billion**
- **98,800**

**Germany**

- **€11.2 billion**
- **114,000**

**Asia, Australia**

- **€15.1 billion**
- **61,500**

All figures refer to continuing operations. CIS: Commonwealth of Independent States.
Megatrends – Challenges that are transforming our world

**Digitalization**
By 2020, the digital universe will reach **44 zettabytes** – a 10-fold increase from 2013\(^1\)

**Urbanization**
By 2050, 70 percent of the world’s population will live in cities (2014: 54 percent)\(^3\)

**Demographic change**
The earth’s population will increase from 7.3 billion\(^2\) people today to 9.6 billion\(^3\) in 2050. Average life expectancy will then be 83 years\(^2\)

**Globalization**
The volume of world trade nearly doubled between 2000 and 2014\(^5\)

**Climate change**
According to scientists, in the summer of 2015, Earth's atmosphere had the **highest CO\(_2\) concentration** in 800,000 years\(^4\)

Sources:
4. SCRIPPS INSTITUTE OF OCEANOGRAPHY, The Keeling Curve, November 11, 2015
5. UNCTAD Statistics, Values and shares of merchandise exports and imports from 1948 to 2014, November 10, 2015
Digitalization –
The great paradigm shifter

Physical world
Siemens installed base –
300,000 connected systems

Virtual world
Insights from an average of more than
17 TB operations data per month

- Autonomous fault recovery
- Traffic management
- CAx
- Fleet management
- Analytics
- Imaging software
- Smart grids
- e-Tolling
- Digital Factory
- Image-guided therapy
- Meter Data Management
- Collaboration in the cloud
- PLM
- Efficient buildings
- Decision support
- Neural networks

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Siemens digitalization driving the next level of productivity for our customers

Combining the virtual & physical world across customer value chains

- **Design and engineering**
  - Improved productivity and time-to-market

- **Automation and operation**
  - Higher flexibility and resilience

- **Maintenance and services**
  - Increased availability and efficiency

**Siemens digitalization**

- **Collaboration and mobile**
- **Smart data and analytics**
- **Cloud technologies**
- **Connectivity and Web-of-systems**

**Vertical software**

- Revenue FY 2015: €3.1 billion
- Profitability: ++
- Market growth: +9%

**Digital services**

- Revenue FY 2015: €0.6 billion
- Profitability: +++
- Market growth: +15%
Digitalization –
New opportunities in the service business

Siemens service business

- ~ €0.6 billion Digital services
  +15%
- ~ €15 billion Classic services
  +3%

Key priorities in service business

- Push analytics-based services to enhance classic services (e.g. prediction of service needs)
- Expand remote services (already 300,000 connected systems)
- Drive profitable performance-based contracts
- Optimize delivery to drive service margin

Leverage strengths of our global installed base

- ~120,000 gas and steam turbines and compressors
- ~530,000 healthcare systems in vivo/vitro
- ~283,000 mobility systems

1 Including Dresser-Rand and former Rolls-Royce
Vision 2020 –
A clear mission

Making real
what matters

Our mission

We make real what matters, by setting the benchmark in the way we electrify, automate, and digitalize the world around us. Ingenuity drives us and what we create is yours.

Together we deliver.
Vision 2020 –
A lived ownership culture

Equity
Supports a sense of long-term, output, and profit orientation

Values
Our foundation
– Responsible
– Excellent
– Innovative

Ownership culture

Leadership
– Be bold, decisive, and courageous
– Siemens first
– Motivate and engage

Behaviors
– Respect
– Focus
– Initiative and execution

People orientation
– Empowerment and trust
– Honesty, openness, and collaboration
Vision 2020 – Employer of Choice

In fiscal 2015, about 7,000 Siemens employees were enrolled in Siemens dual education programs that combine learning in school and learning on the job.

Siemens spends over €250 million every year on continuing education for employees.

The program "Europeans@Siemens" enables more than 100 young people from EU countries other than Germany and Turkey and Egypt to receive a dual education in electronics or mechatronics in Germany.

144,000 employees are also Siemens shareholders.
Vision 2020 –
A consistent strategy

Our strategy

With our positioning along the electrification value chain, we have know-how that extends from power generation to power transmission, power distribution, and smart grid to the efficient application of electrical energy.

With our outstanding strengths in automation, we’re well equipped for the future and the age of digitalization.
Vision 2020 – Electrification, automation, and digitalization

Global trends

Digitale transformation

Globalization

Urbanization

Demographic change

Climate change

Market development (illustrative)

Digitalization

Automation

Electrification

Today

Mid term – 2020

~7 – 9% market growth

~4 – 6% market growth

~2 – 3% market growth

Power Generation

Power transmission, distribution, and smart grid

Efficient energy application

Imaging and in-vitro diagnostics
Vision 2020 – Selected growth fields

- Flexible and small gas turbines
- Digital-twin software
- Key sectors in process industries
- Image-guided therapy and molecular diagnostics
- Offshore wind power
- Distribution grid automation and software
- Urban and interurban mobility
- Business analytics and data-driven services, Software, and IT solutions
Vision 2020 – Seven overarching goals

Implement stringent corporate governance
Goal: Cut costs by ~€1 billion by 2016

Execute financial target system
Goal: ROCE of 20 % to 15 %

Be a partner of choice for customers
Goal: Growth ≥ 20 %

Foster ownership culture
Goal: ≥ 50 % increase in the number of employee shareholders

Create value sustainably
Goal: Tap growth fields and get underperforming businesses back on track

Expand global management
Goal: > 30 % of Division and Business Unit management outside Germany

Be an employer of choice
Goal: > 75 % approval rating in the categories Leadership and Diversity in the Siemens Global Engagement Survey
Vision 2020 – Milestones for the implementation of our strategy

- 2015: Foster ownership culture and leadership based on common values
- 2016: Strategic direction
- 2017: Operational consolidation
- 2018: Optimization
- 2019: Accelerated growth and outperformance
- 2020: Scale up

Drive performance

Strengthen core
Vision 2020 – Innovation is our lifeblood

**Investment in research and development**

€4.5 billion
R&D expenditures in FY 2015

<table>
<thead>
<tr>
<th>Inventions and patents – securing our future</th>
<th>University cooperation – our knowledge advantage</th>
</tr>
</thead>
<tbody>
<tr>
<td>7,650 Inventions¹</td>
<td>9 CKI universities</td>
</tr>
<tr>
<td>3,700 Patent applications¹</td>
<td>16 Principal partner universities</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Corporate Technology – our competence center for innovation and business excellence</th>
</tr>
</thead>
<tbody>
<tr>
<td>7,800 Employees worldwide</td>
</tr>
<tr>
<td>1,600 Researchers</td>
</tr>
</tbody>
</table>

1 In fiscal 2015

Employee figures as of November 2015
Vision 2020 – The leadership team

Managing Board of Siemens AG

Joe Kaeser
President and Chief Executive Officer (CEO)
Corporate Development
Governance and Markets
Communications and Government Affairs
Legal and Compliance

Roland Busch
President and Chief Executive Officer (CEO)
Corporation Development
Governance and Markets
Communications and Government Affairs
Legal and Compliance

Lisa Davis
President and Chief Executive Officer (CEO)
Corporation Development
Governance and Markets
Communications and Government Affairs
Legal and Compliance

Klaus Helmrich
President and Chief Executive Officer (CEO)
Corporate Development
Governance and Markets
Communications and Government Affairs
Legal and Compliance

Janina Kugel
Labor Director, Chief Diversity Officer

Siegfried Russwurm
Chief Technology Officer (CTO)
Corporate Technology
CIS
Middle East
Healthcare

Ralf P. Thomas
Chief Financial Officer (CFO)
Controlling and Finance
Global Services
Financial Services

Divisions

Willi Meixner
CEO
Power and Gas

Markus Tacke
CEO
Wind Power and Renewables

Randy Zwirn
CEO
Power Generation Services

Ralf Christian
CEO
Jan Mrosik
CEO
Energy Management

Matthias Rebellius
CEO
Building Technologies

Jochen Eickholt
CEO

Anton Huber
CEO

Jürgen Brandes
CEO

Bernd Montag
CEO

Roland Chalons-Browne
CEO
Financial Services

1 Commonwealth of Independent States
2 Separately managed

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Page 19 January 2016
Vision 2020 – A customer-oriented setup

Power and Gas
Wind Power and Renewables

Energy Management
Building Technologies

Mobility
Digital Factory

Process Industries and Drives
Healthcare (separately managed)

Financial Services

Power Generation Services

Power Generation

Power transmission and distribution

Efficient energy application

Imaging and in-vitro diagnostics

Corporate Core
Corporate Services
30 Lead Countries
The Power and Gas Division offers utilities, independent power producers, engineering, procurement and construction companies (EPCs), and oil and gas customers a broad spectrum of products and solutions for the generation of power from fossil or renewable fuels that are environmentally compatible and resource-saving and that reliably transport oil and gas.

[siemens.com/ar/power-gas]
Acquisitions strengthen oil and gas business – Portfolio across entire value creation chain

Onshore

Drilling

Oil and gas production

Pipeline

LNG (Liquefied Natural Gas)

Siemens

Former Rolls-Royce

Dresser-Rand

Offshore

Drilling

Subsea

FPSO (Floating, Production, Storage and Offloading)
Wind Power and Renewables –
World market leader in offshore wind power

The Wind Power and Renewables Division is a leading supplier of reliable, environmentally-friendly, and cost-efficient renewable energy solutions. Driving down the cost of wind power is the key target as Siemens strives to make renewable energy fully competitive relative to conventional energy sources.

As they are especially and reliable and cost-efficient, the wind turbines offered by Siemens Wind Power and Renewables are a worthwhile investment both from a financial and environmental perspective. With over 31,000 megawatts of wind power installed, the Division delivers clean, renewable energy from on-shore and offshore installations all over the world.

siemens.com/ar/wind-renewables

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>6,136</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>5,660</td>
</tr>
<tr>
<td>Employees (as of September 30, 2015)</td>
<td>in thousands</td>
<td>13</td>
</tr>
</tbody>
</table>
The Energy Management Division is one of the leading global suppliers of products, systems, solutions, and services for the economical, reliable, and intelligent transmission and distribution of electrical power. As the trusted partner for the construction and expansion of an efficient and reliable power infrastructure, the Energy Management Division provides utility companies and industrial customers a portfolio that meets their needs.

The portfolio ranges from systems for the low-voltage and distribution level of power grids to smart grid and energy automation solutions, power supply for industrial plants, and high-voltage transmission systems.

[siemens.com/ar/energy-management]
Building Technologies –
World leader in building technologies

The Building Technologies Division is a leading worldwide provider of secure, energy-efficient, and environmentally friendly building and infrastructure technologies.

As a technology partner, advisor, service provider, system integrator and supplier, the Division offers solutions for fire safety, security, building automation, heating, venting, and air conditioning (HVAC), as well as energy management.

[siemens.com/ar/building-technologies]

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders in millions of €</td>
<td>6,099</td>
<td>5,587</td>
</tr>
<tr>
<td>Revenue in millions of €</td>
<td>5,999</td>
<td>5,569</td>
</tr>
<tr>
<td>Employees (as of September 30, 2015) in thousands</td>
<td>27</td>
<td>27</td>
</tr>
</tbody>
</table>
Mobility – Transportation solutions for the future

Efficient and integrated transportation of people and goods by rail and road – all products, solutions, and services of Siemens related to mobility are bundled in the Mobility Division.

The Mobility Division's five business units Mobility Management, Turnkey Projects & Electrification, Mainline Transport, Urban Transport, and Customer Services provide modern, interconnected, and IT-based mobility. They have the know-how to make road traffic flow more smoothly and quickly, to make trains more environmentally friendly and efficient, and to make train schedules and freight shipments more reliable.

siemens.com/ar/mobility

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>10,262</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>7,508</td>
</tr>
<tr>
<td>Employees</td>
<td>in thousands</td>
<td>26</td>
</tr>
</tbody>
</table>
The seamless integration of data along the industrial value chains will gain more and more importance and become a key criterion for the survival of development and manufacturing companies.

The Digital Factory Division aims to provide its customers with a comprehensive portfolio of hardware and software products that enable the comprehensive integration of data from development, production and suppliers. The complete digital representation of the entire physical value chain is our ultimate goal. We call the solution platform that we created for this purpose "Digital Enterprise."

siemens.com/ar/digital-factory

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>10,014</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>9,956</td>
</tr>
<tr>
<td>Employees (as of September 30, 2015)</td>
<td>in thousands</td>
<td>44</td>
</tr>
</tbody>
</table>
Process Industries and Drives – Increased productivity, shorter time to market

With innovative, integrated technology across the entire lifecycle, we support customers continuously improve the reliability, safety, and efficiency of products, processes and plants.

The Process Industries and Drives Division provides future-proof automation, drive technology, industrial software, and services based on best-in-class technology platforms – such as Totally Integrated Automation (TIA) and Integrated Drive Systems (IDS).

[siemens.com/ar/process-industries]

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders (in millions of €)</td>
<td>9,337</td>
<td>9,968</td>
</tr>
<tr>
<td>Revenue (in millions of €)</td>
<td>9,894</td>
<td>9,645</td>
</tr>
<tr>
<td>Employees (as of September 30, 2015) (in thousands)</td>
<td>47</td>
<td>48</td>
</tr>
</tbody>
</table>
The Financial Services Division (SFS) provides business-to-business financial solutions. Around the globe, we support customer investments with project and structured financing as well as leasing and equipment finance.

The success of Financial Services is based on a unique combination of risk management competence, technological expertise, and reliable financial resources. Through our international network of SFS companies, we provide – subject to the legal requirements in the respective country – a great variety of financial solutions.

[siemens.com/ar/sfs]

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders (in millions of €)</td>
<td>24,970</td>
<td>21,970</td>
</tr>
<tr>
<td>Allocated equity (as of September 30, 2015) in millions of €</td>
<td>2,417</td>
<td>2,148</td>
</tr>
<tr>
<td>Employees (as of September 30, 2015) in thousands</td>
<td>3</td>
<td>3</td>
</tr>
</tbody>
</table>
Healthcare – Next-generation medical technology

Siemens Healthcare is one of the world’s largest suppliers of technology for the healthcare industry and a leader in medical imaging, laboratory diagnostics, and clinical IT solutions.

Siemens Healthcare aspires to become the trusted partner of healthcare providers worldwide – the partner they can rely on to help drive their clinical excellence, operational efficiency, and profitability.

[siemens.com/ar/healthcare]

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>13,349</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>12,930</td>
</tr>
<tr>
<td>Employees (as of September 30, 2015)</td>
<td>in thousands</td>
<td>44</td>
</tr>
</tbody>
</table>
A strong partner all over the world – Germany

- S-Bahn Berlin GmbH has signed a general contract with the consortium of Stadler Pankow GmbH and Siemens for the delivery of up to 1,380 vehicles. An order for the first 106 trains has already been placed.

- The first German long-distance line without fixed signals began operation in December 2015. Consortium partner Siemens provided technology that enables trains to travel at speeds up to 300 km/h and at shorter intervals.

- Construction of the new Siemens headquarters building at Wittelsbacherplatz in Munich is now virtually complete. When it opens its doors in the spring of 2016, the building’s 45,000 square meters will accommodate up to 1,200 employees.

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue (by customer location) in millions of €</td>
<td>11,244</td>
<td>10,781</td>
</tr>
<tr>
<td>Employees (as of September 30, 2015; continuing operations) in thousands</td>
<td>114</td>
<td>114</td>
</tr>
</tbody>
</table>

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A strong partner all over the world – Europe, CIS, Africa, Middle East

- **Algeria**
  Siemens is set to supply the signaling, safety and control systems for the long-distance rail network in the Algiers metropolitan area. The order is worth about 340 million euros and the biggest rail automation order the company has ever won.

- **UK**
  In October 2015, a new depot for the Thameslink trains was opened in the south of London. It is purpose-built for predictive maintenance, and the new trains will be serviced there. Siemens is investing around 400 million euros in the construction of a total of two depots.

- **Turkey**
  Siemens is building a new assembly factory for trams in the city of Gebze, near Istanbul. Production of the first vehicles is scheduled to begin there in 2018.

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue (by customer location) in millions of €</td>
<td>38,799</td>
<td>38,449</td>
</tr>
<tr>
<td>Employees (as of September 30, 2015; continuing operations) in thousands</td>
<td>213</td>
<td>211</td>
</tr>
</tbody>
</table>
A strong partner all over the world – Americas

- **United States**
  Over the past 15 years, Siemens has invested nearly US$35 billion in the United States.

- Siemens is equipping the hydroelectric power plant “Glen Canyon Dam” in Page, Arizona, with 14 power transformers. They will replace the old technology that is installed. The upgrade will enable the power plant to produce approximately five billion kilowatt hours of power annually and supply electricity to 5.8 million customers.

- **Brazil**
  13 Siemens factories and 8 R&D centers are located in Brazil. Siemens plans to double its revenue in Brazil by 2020.

### FY 2015 FY 2014

<table>
<thead>
<tr>
<th>Revenue (by customer location) in millions of €</th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employees (as of September 30, 2015; continuing operations) in thousands</td>
<td>76</td>
<td>70</td>
</tr>
</tbody>
</table>
A strong partner all over the world –
Asia, Australia

- **Bangladesh**
  Siemens supplies key components for the Bibiyana South combined cycle power plant. The total installed capacity of the plant will be around 400 megawatts (MW). Commissioning is scheduled for May 2018.

- **China**: With over 4,500 developers and engineers, 20 research and development facilities, and more than 4,900 granted patents in 2014, China is one of Siemens’ most important research hubs.

- **India**
  Siemens contributes to India’s industrialization with 23 modern factories, 8 Centers of Competence, and 11 R&D centers.

<table>
<thead>
<tr>
<th></th>
<th>FY 2015</th>
<th>FY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue (by customer location)</strong></td>
<td>in millions of €</td>
<td>15,135</td>
</tr>
<tr>
<td><strong>Employees</strong></td>
<td>in thousands</td>
<td>62</td>
</tr>
<tr>
<td>(as of September 30, 2015; continuing operations)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Contact –
Further information

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