May 2015

The Company
Key figures Siemens (Q2 2015 | Q2 2014)

(continuing operations; in millions of €, except where otherwise stated)

<table>
<thead>
<tr>
<th></th>
<th>Q2 2015</th>
<th>Q2 2014</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Volume</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Orders</td>
<td>20,754</td>
<td>17,858</td>
<td>7%¹</td>
</tr>
<tr>
<td>Revenue</td>
<td>18,049</td>
<td>16,695</td>
<td>0%¹</td>
</tr>
</tbody>
</table>

**Profitability and Capital efficiency**

<table>
<thead>
<tr>
<th></th>
<th>Q2 2015</th>
<th>Q2 2014</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net income²</td>
<td>3,908</td>
<td>1,153</td>
<td>&gt;200%</td>
</tr>
<tr>
<td>Return on capital employed (ROCE)²</td>
<td>42.1%</td>
<td>14.5%</td>
<td></td>
</tr>
</tbody>
</table>

¹ Throughout excluding currency translation and portfolio effects.
² Continuing and discontinued operations.

Liquidity

<table>
<thead>
<tr>
<th></th>
<th>Q2 2015</th>
<th>Q2 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Free cash flow²</td>
<td>(241)</td>
<td>1,402</td>
</tr>
</tbody>
</table>

Employees (in thousands)

<table>
<thead>
<tr>
<th></th>
<th>Mar 31, 2014</th>
<th>Sep 30, 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total (continuing operations)</td>
<td>342</td>
<td>338</td>
</tr>
<tr>
<td>Germany</td>
<td>114</td>
<td>114</td>
</tr>
<tr>
<td>Outside Germany</td>
<td>227</td>
<td>224</td>
</tr>
</tbody>
</table>

Results of operations (Q2 2015)

Industrial Business

<table>
<thead>
<tr>
<th></th>
<th>Power and Gas</th>
<th>Wind Power and Renewables</th>
<th>Energy Management</th>
<th>Building Technologies</th>
<th>Mobility</th>
<th>Digital Factory</th>
<th>Process Industries and Drives</th>
<th>Healthcare (separately managed)</th>
<th>Financial Services (SFS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>3,087</td>
<td>1,410</td>
<td>3,100</td>
<td>1,464</td>
<td>3,782</td>
<td>2,569</td>
<td>2,442</td>
<td>3,228</td>
<td>280</td>
</tr>
<tr>
<td>Revenue</td>
<td>3,045</td>
<td>1,263</td>
<td>2,810</td>
<td>1,446</td>
<td>1,836</td>
<td>2,422</td>
<td>2,326</td>
<td>3,212</td>
<td>280</td>
</tr>
<tr>
<td>Profit</td>
<td>392</td>
<td>(44)</td>
<td>93</td>
<td>95</td>
<td>157</td>
<td>355</td>
<td>85</td>
<td>526</td>
<td>195</td>
</tr>
<tr>
<td>Profit margin</td>
<td>12.9%</td>
<td>(3.5%)</td>
<td>3.3%</td>
<td>6.6%</td>
<td>8.6%</td>
<td>14.7%</td>
<td>3.7%</td>
<td>16.4%</td>
<td>28.0%¹</td>
</tr>
</tbody>
</table>

¹ Return on Equity (RoE).
### Key figures Siemens FY 2014

(continuing operations; in millions of €, except where otherwise stated) | FY 2014 | FY 2013 | % Change\(^1\)
---|---|---|---
**Volume**
Orders | 78,350 | 79,755 | 1%
Revenue | 71,920 | 73,445 | 1%
**Profitability and capital efficiency**
Return on capital employed (ROCE) | 17.2% | 13.7% |
Net income\(^2\) | 5,507 | 4,409 | 25%
**Liquidity**
Free cash flow\(^2\) | 5,201 | 5,328 |

**Employees**
Total (continuing operations) | 343 | 348 |
Germany | 115 | 117 |
Outside Germany | 229 | 231 |

---

1. Comparable, excluding currency translation and portfolio effects.
2. Continuing and discontinued operations.

### Revenue by industrial business

- Healthcare 16%
- Process Industries and Drives 13%
- Digital Factory 13%
- Mobility 10%
- Power and Gas 18%
- Wind Power and Renewables 8%
- Energy Management 15%
- Building Technologies 8%
- Not included: Financial Services (SFS)

### Revenue by region

- Asia, Australia 20%
- Americas 26%
- Europe, C.I.S.*, Africa, Middle East (without Germany) 39%
- Germany 15%

* Commonwealth of Independent States
Global presence
Close to customers all over the world

10.9

115,000

69

Revenue (in billions of €)
15% of total worldwide

Employees
33% of total worldwide

Key production facilities
24% of total worldwide

18.8

70,000

76

Revenue (in billions of €)
26% of total worldwide

Employees
20% of total worldwide

Key production facilities
26% of total worldwide

38.7

211,000

139

Revenue (in billions of €)
54% of total worldwide

Employees
62% of total worldwide

Key production facilities
48% of total worldwide

14.4

62,000

74

Revenue (in billions of €)
20% of total worldwide

Employees
18% of total worldwide

Key production facilities
26% of total worldwide

Americas

Europe, C.I.S., Africa, Middle East
(including Germany)

Germany

Asia, Australia

Research and development
Innovation has always been the foundation of our success

Employees in R&D
- 28,800 R&D employees worldwide
- 13,200 R&D employees in Germany
- 15,600 R&D employees in approximately 30 other countries worldwide

R&D spending as % of revenue
- FY 2013: 5.5%
- FY 2014: 5.7%
- FY 2014: €4.1 billion

Ranking in patent applications
- No. 4: Germany (2013)
- No. 2: Europe (2013)
- No. 13: USA (2013)

Siemens currently holds approximately 56,100 patents granted worldwide

Partnerships
- 1,000 partnerships with universities, research institutes and other organizations around the world
Employees
An employer who opens up opportunities

<table>
<thead>
<tr>
<th>Employees (continuing operations)</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>in thousands</td>
<td>343</td>
<td>348</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total employees ¹</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>in thousands</td>
<td>357</td>
<td>367</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Female employees in management positions (as a percentage of management positions) ¹, ²</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>in %</td>
<td>15.6</td>
<td>15.6</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditures for continuing education ¹, ³</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>in millions of €</td>
<td>276</td>
<td>265</td>
</tr>
</tbody>
</table>

¹ Continuing and discontinued operations.
² Employees in management positions include all managers with disciplinary responsibility, plus project managers.
³ Excluding travel expenses.
Megatrends
How digitalization is transforming our world

Worldwide data volume doubles every two years. By 2020, it will have grown to 40 zettabytes – that’s a 50-fold increase within ten years.

Worldwide revenue of the IT and communications industries reached a record €4.1 trillion in 2014.

Revenue from apps alone amounted to US$72 billion in 2013 and will more than double by 2017.

10% increase leads to 0.75% rise in per capita GDP.

Digitalization boosts GDP – a 10% increase in the digitalization level of a country leads to a 0.75% rise in per capita GDP.
Megatrends
How globalization is transforming our world

**Global trade**
Between 2000 and 2012 the total volume of global trade tripled.

**Supply chains account for ~80% of global trade**

**Multinational companies**
The supply chains of global companies account for about 80% of global trade.

**Growth of emerging markets**
By 2030, China will have overtaken the U.S. as the world’s largest economy, and Brazil will overtake Japan.

**China**
By 2030 China will be the world’s largest economy
Megatrends
How urbanization is transforming our world

I Growth of cities

2009 – For the first time in history, more than 50% of the world’s population lived in cities.

2050 – 70% of the world’s population will live in cities.

I Megacities worldwide

1970 – two megacities with more than 10 million inhabitants

2025 – 37 megacities; more than 14% of the world’s population will live in a megacity.

By 2050
70% of the world’s population will live in cities

By 2025
37 megacities worldwide
Megatrends
How demographic change is transforming our world

<table>
<thead>
<tr>
<th>World population</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012 – 7.1 billion people</td>
</tr>
<tr>
<td>2050 – 9.6 billion people</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Worldwide life expectancy at birth</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012 – 70 years</td>
</tr>
<tr>
<td>2050 – 82 years</td>
</tr>
</tbody>
</table>

By 2050, the share of the population aged 60 or over will, for the first time, equal the share of the population younger than 15.
Megatrends
How climate change is transforming our world

1 2013 – highest CO₂ concentration in the atmosphere in 800,000 years

1 2001 to 2010 – warmest decade on record
Vision 2020
Three cornerstones for a successful future

A clear mission
A lived ownership culture
A consistent strategy
Vision 2020
A clear mission

Our mission

- We make real what matters, by setting the benchmark in the way we electrify, automate and digitalize the world around us. Ingenuity drives us and what we create is yours. Together we deliver.
Vision 2020
A lived ownership culture

Equity
We strongly believe that employee shareholders act responsibly and are oriented to the long term when they directly participate in their Company’s success. That’s why the equity culture is an integral part of our ownership culture.

Leadership
Our managers should serve as role models for the Company’s strategic direction and ensure the sustainable and efficient use of available resources – thus inspiring and empowering their teams to give their best for the Company.

Behaviors
Entrepreneurial behavior should be the standard and foundation for how we act at Siemens. This applies to each individual in the Company – since only then can behaviors constantly evolve and improve.

Values
If everyone in the Company acts responsibly, achieves excellent results and is innovative, they will personally contribute to the sustainable success of Siemens. Responsible, excellent, innovative – these values are the foundation of our ownership culture.

People orientation
We strive for a people-oriented approach that values and clearly fosters diversity of experience and expertise. If this is reflected in all that we do, we’ll improve the performance of our Company.
Vision 2020
A consistent strategy

Our strategy

- With our positioning along the electrification value chain, we have know-how that extends from power generation to power transmission, power distribution and smart grid to the efficient application of electrical energy.

- And with our outstanding strengths in automation, we’re well equipped for the future and the age of digitalization.
Vision 2020
Timeline for the implementation of our strategy

2015
2016
2017
2018
2019
2020

Foster ownership culture and leadership based on common values

Strategic direction
Operational consolidation
Optimization
Accelerated growth and outperformance

Drive performance
Strengthen core
Scale up
Vision 2020
Seven goals

Implement stringent corporate governance
Goal: Cut costs by ~€1 billion by 2016

Execute financial target system
Goal: ROCE of to 20%

Be a partner of choice for our customers
Goal: Growth ≥ 20%
Goal: Improvement in Net Promoter Score ≥ 20%

Foster an ownership culture
Goal: Increase in the number of employee shareholders ≥ 50%

Create value sustainably
Goal: Tap growth fields and get underperforming businesses back on track

Expand global management
Goal: 30% of Division and Business Unit management outside Germany

Be an employer of choice
Goal: Approval rating in the categories Leadership and Diversity in our global engagement survey > 75%
Positioning
Well positioned in electrification, automation and digitalization

Digital transformation

Expected annual market growth rate 2014–2020:
~ 7–9%
~ 4–6%
~ 2–3%

Digitalization

Globalization

Automation

Power generation

Energy application

Power transmission, power distribution and smart grid

Imaging and in-vitro diagnostics

Our setup is aligned with framework conditions worldwide, with the long-term trends that define our markets, with our competitive environment and with the requirements of customers, partners and societies.
Digitalization at Siemens
Combining the physical and virtual worlds

1. Virtual world

- Analytics
  - Fleet management
  - Embedded software
  - Neural networks
- Fault recovery
- Smart grids
  - Meter Data Management
  - Efficient buildings
- Network planning
- Traffic management
  - e-Tolling
  - Digital Factory
- CAx
- Imaging software
  - Image guided therapy
  - Decision support

> 280,000 connected devices

> 16 terabytes of operations data every month

1. Physical world – Siemens installed base
Digitalization at Siemens
Leveraging technologies to deliver customer value

Leveraging key technology enablers along our entire portfolio to create next level of customer benefits.

**Digitalization**
Big Data & Analytics
Cloud
Mobile & Collaboration
Connectivity & Internet of Things

**Automation**

**Electrification**

**Design & Engineering**
Highest productivity & shortened time-to-market

**Maintenance & Service**
Predictive, prescriptive & efficient services

**Operations**
Next level of flexibility & resilience in operations

**Security, ease-of-use, manageable complexity**
Customer-oriented organization
Setup as of October 1, 2014

Global presence and go-to-market of our businesses
- Americas
- Europe and Africa
- C.I.S.¹ and Middle East
- Asia and Australia

- Power and Gas
- Wind Power and Renewables
- Energy Management
- Building Technologies
- Mobility
- Digital Factory
- Process Industries and Drives
- Healthcare (separately managed with global supply chain)
- Financial Services

- Power Generation Services

Corporate Services
Managing Board
Corporate Core

¹ Commonwealth of Independent States.
We offer a broad spectrum of products and solutions for the environmentally compatible and resource-saving generation of electricity from fossil and renewable fuels and for the reliable transport of oil and natural gas. Our customers are utilities, independent power producers and engineering, procurement and construction (EPC) companies as well as businesses in industries such as oil and gas.

WWW.SIEMENS.COM/AR/POWER-GAS

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>13,996</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>12,720</td>
</tr>
<tr>
<td>Employees (as of September 30)</td>
<td>in thousands</td>
<td>42</td>
</tr>
</tbody>
</table>
Wind Power and Renewables
World market leader in offshore wind power

We’re one of the leading providers of solutions in the growing field of onshore and offshore wind power. To maximize cost-efficiency – a key factor in the industry – we’re further optimizing our manufacturing and logistics processes and driving innovations in plant technology. By rigorously adapting our offerings to diverse regional conditions, we provide customers with optimized solutions that precisely meet their market-specific requirements.

WWW.SIEMENS.COM/AR/WIND-RENEWABLES

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>7,759</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>5,567</td>
</tr>
<tr>
<td>Employees (as of September 30)</td>
<td>in thousands</td>
<td>12</td>
</tr>
</tbody>
</table>
Energy Management
Partner for efficient energy infrastructure

We’re one of the world’s leading suppliers of products, systems, solutions and services for the economical, reliable and smart transmission and distribution of electrical energy. As a trusted partner for the provision and expansion of efficient, sustainable energy infrastructure, we offer power utilities and industrial companies a portfolio that ranges from systems for low-voltage grids and distribution grids to solutions for smart grids and energy automation systems to power supply systems for industrial plants and high-voltage transmission systems.

WWW.SIEMENS.COM/AR/ENERGY-MANAGEMENT

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>11,210</td>
<td>11,405</td>
</tr>
<tr>
<td>Revenue</td>
<td>10,708</td>
<td>11,672</td>
</tr>
<tr>
<td>Employees (as of September 30)</td>
<td>53</td>
<td>54</td>
</tr>
</tbody>
</table>
Building Technologies
World leader in building technologies

We’re the world’s leading provider of safe, secure, energy-efficient and eco-friendly buildings and infrastructures. As a technology partner, consultant, service provider, systems integrator and product vendor, we have offerings for fire safety, security, building automation, heating, ventilation, air conditioning and energy management.

WWW.SIEMENS.COM/AR/BUILDING-TECHNOLOGIES

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>5,587</td>
<td>5,769</td>
</tr>
<tr>
<td>in millions of €</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenue</td>
<td>5,569</td>
<td>5,754</td>
</tr>
<tr>
<td>in millions of €</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employees (as of September 30)</td>
<td>27</td>
<td>28</td>
</tr>
<tr>
<td>in thousands</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Mobility
Transportation solutions for the future

We combine all Siemens businesses in the area of passenger and freight transportation – including rail vehicles, rail automation systems, rail electrification systems, road traffic technology and IT solutions. Our service offerings maximize vehicle and infrastructure availability. Our end-to-end portfolio is further augmented by turnkey project competencies as well as targeted financing solutions.

WWW.SIEMENS.COM/AR/MOBILITY

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>9,280</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>7,249</td>
</tr>
<tr>
<td>Employees (as of September 30)</td>
<td>in thousands</td>
<td>26</td>
</tr>
</tbody>
</table>
The Digital Factory Division offers a comprehensive, seamlessly integrated portfolio of leading edge PLM software solutions and automation technologies covering the complete life cycle from product design and production execution to services. This helps manufacturing companies all over the world to enhance the flexibility and efficiency of their processes and reduce time to market.

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>9,233</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>9,201</td>
</tr>
<tr>
<td>Employees (as of September 30)</td>
<td>in thousands</td>
<td>43</td>
</tr>
</tbody>
</table>
Process Industries and Drives
Increased productivity, shorter time to market

We’re building on our leading market position in the growth field of process industries and drives. With a clear focus on customer requirements now and in the future, we offer products, systems, solutions and services across entire life cycles for all industry sectors. As a trusted partner, we deliver the innovative and integrated technologies and the related industry expertise that ensure our customers’ competitiveness and sustainable growth.

WWW.SIEMENS.COM/AR/PROCESS-INDUSTRIES

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders</td>
<td>in millions of €</td>
<td>9,968</td>
</tr>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>9,645</td>
</tr>
<tr>
<td>Employees (as of September 30)</td>
<td>in thousands</td>
<td>48</td>
</tr>
</tbody>
</table>
Healthcare
Next-generation medical technology

We’re one of the world’s largest suppliers of technology for the healthcare industry and a leader in medical imaging, laboratory diagnostics and solutions for the healthcare IT. Since October 1, 2014, Healthcare is separately managed within Siemens. This gives us greater entrepreneurial freedom to tailor our business processes to the needs of customers. Our aim is to help them meet the challenges of a changing business environment and successfully make the transition to next-generation healthcare.

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders (in millions of €)</td>
<td>12,126</td>
<td>12,338</td>
</tr>
<tr>
<td>Revenue (in millions of €)</td>
<td>11,736</td>
<td>11,983</td>
</tr>
<tr>
<td>Employees (as of September 30) (in thousands)</td>
<td>43</td>
<td>42</td>
</tr>
</tbody>
</table>
We’re a provider of business-to-business financial solutions. We facilitate customer investments with leasing and equipment solutions as well as project and structured financing. In addition to providing capital for customers of Siemens and other companies, we also serve as an advisor and manager of financial risk within Siemens. Our combined financial and industry know-how creates value for our customers and enhances their competitiveness. By providing accompanying financing, we also build trust in new technologies and enable innovative business models.

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total assets</td>
<td>21,970</td>
<td>18,661</td>
</tr>
<tr>
<td>Allocated equity</td>
<td>2,148</td>
<td>1,938</td>
</tr>
<tr>
<td>Employees (as of September 30)</td>
<td>3</td>
<td>3</td>
</tr>
</tbody>
</table>
Siemens in Germany
Backbone of infrastructure

I More than half of the power plants connected to Germany’s power grid use Siemens turbines and generators.

I About 1% of Germany’s jobs are directly or indirectly linked to Siemens.

I Every second computed tomography scanner in German clinics is from Siemens.

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong> in millions of €</td>
<td>10,857</td>
<td>10,652</td>
</tr>
<tr>
<td><strong>Employees (as of September 30; continuing operations)</strong> in thousands</td>
<td>115</td>
<td>117</td>
</tr>
</tbody>
</table>

I Siemens – technology partner for Germany
Siemens in Europe
Boosting the continent’s competitiveness

- More than 80% of the automobile factories in Europe use Siemens automation and drive technologies.

- More than half of Europe’s installed offshore wind power capacity is from Siemens.

- One third of the buildings that are used commercially in Europe are equipped with Siemens building technologies.

- Siemens automation systems improve efficiency at factories throughout Europe.
Key components for a power station that will supply power to Yamal liquefied natural gas production plant in Northern Russia

Water supply and drainage system for St. Petersburg’s municipal water supply and waste water treatment

Angiography systems for Federal Medical Research Centre Almazov in St. Petersburg

1,200 Lastochka trains to be produced at Ural Locomotives’ plant

<table>
<thead>
<tr>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue in millions of €</td>
<td>1,783</td>
</tr>
<tr>
<td>Employees (as of September 30; continuing operations) in thousands</td>
<td>3</td>
</tr>
</tbody>
</table>
Siemens in Africa
Pioneer in sustainable development

<table>
<thead>
<tr>
<th>In Nigeria, Siemens commissioned the 434 MW Geregu II gas-fired simple cycle power plant in Ajaokuta, Kogi State.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Siemens is playing an active role in Africa’s renewable energy drive – having built and building new wind farms in Morocco and South Africa.</td>
</tr>
<tr>
<td>In Mozambique, Siemens is delivering and installing the technology that will supply power to the deep water seaport of Nacala-a-Velha.</td>
</tr>
<tr>
<td>Siemens is helping upgrade Africa’s rail infrastructure – providing signaling technology for Mozambique’s Nacala-Moatize line and upgrading greater Johannesburg’s rail system.</td>
</tr>
</tbody>
</table>

| Power plant in Geregu |
Siemens in the Middle East
Technology partner of choice

- In Qatar, Siemens is building the Middle East’s most energy-efficient tram system.

- Abu Dhabi’s 1.6 GW Shuweihat S3 combined cycle power plant (CCPP) was handed over by Siemens in 2014. This completes the trio of S1, S2 and S3, producing a combined 4.6 GW.

- Siemens will supply the turnkey system for two driverless metro lines in the world’s largest subway project in Riyadh, Saudi Arabia.

- Siemens supplied a full building management system to Dubai International Airport.

- Siemens is implementing full lab automation at Bahrain’s King Hamad University Hospital.
Siemens in China
A local company

Siemens provided energy-saving retrofit solutions for Area A of the Canton Fair Complex.

Siemens and Beijing Automotive Industry Holding Co., Ltd. signed a joint venture agreement to produce highly efficient motors and inverters for hybrid and electric vehicles.

Siemens received an order to provide four CO\textsubscript{2} compressors for a coal liquefaction plant of Shenghua Ningxia Coal Industry Group Co. Ltd.

<table>
<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>6,442</td>
</tr>
<tr>
<td>Employees (as of September 30; continuing operations)</td>
<td>in thousands</td>
<td>32</td>
</tr>
</tbody>
</table>
Siemens in India
Integrated solutions for India’s sustainable progress

- Siemens installed world’s longest lab automation track at Thyrocare.

- Siemens signed Memorandum of Understanding with Government of Gujarat and Steel Authority of India (SAIL) for skill development of industrial workforce.

- Siemens reinforced its commitment as a partner for India’s National Grid Agenda by supplying Capacitive Voltage Transformer for Power Grid’s 1,200 kV National Test Station project.

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<th>FY 2014</th>
<th>FY 2013</th>
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</thead>
<tbody>
<tr>
<td>Revenue in millions of €</td>
<td>1,830</td>
<td>1,623</td>
</tr>
<tr>
<td>Employees (as of September 30; continuing operations) in thousands</td>
<td>19</td>
<td>16</td>
</tr>
</tbody>
</table>
Siemens in Australia
Setting the benchmark

Siemens wind turbines at Snowtown II wind farm are providing clean, emission-free power for 180,000 Australian homes.

New Zealand's Inter-Island HVDC link has been strengthened by Siemens to meet the highest seismic standards and increase capacity by more than 70%.

Energy efficiency upgrades carried out by Siemens will ensure the Melbourne Cricket Ground's standing as one of the world’s most environmentally sustainable stadia.

Siemens is supplying one of Australia’s largest mining projects with a complete power distribution solution, including integrated e-houses and mechanical drives. The Roy Hill mine will produce 55 million tonnes of iron ore per annum.

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<tr>
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<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue (in millions of €)</td>
<td>1,074</td>
<td>1,540</td>
</tr>
<tr>
<td>Employees (as of September 30; continuing operations) (in thousands)</td>
<td>2</td>
<td>2</td>
</tr>
</tbody>
</table>
Siemens in the United States
Sustainable solutions for the world’s largest economy

- Over the past 15 years, Siemens invested more than US$25 billion in the U.S.

- Siemens power generation solutions help meet one third of the country's total energy needs.

- Our acquisition of Dresser-Rand, the premium equipment provider for the oil and gas industry, is designed to strengthen our business in North America. It will enable us to get closer to customers there and become a key player in the American oil & gas revolution.

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<thead>
<tr>
<th></th>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>in millions of €</td>
<td>12,876</td>
</tr>
<tr>
<td>Employees (as of September 30; continuing operations)</td>
<td>in thousands</td>
<td>46</td>
</tr>
</tbody>
</table>
Siemens in Brazil
Reliable infrastructure partner

- Siemens helped to develop an intelligent system for monitoring and controlling power transmission in real time, uniting complex Brazilian electrical grid under one smart digital center.

- More than 50% of the electrical power in Brazil is generated by Siemens technologies.

- 13 Siemens plants and eight Siemens R&D centers are located in Brazil.

<table>
<thead>
<tr>
<th>FY 2014</th>
<th>FY 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue in millions of €</td>
<td>1,515</td>
</tr>
<tr>
<td>Employees (as of September 30; continuing operations) in thousands</td>
<td>6</td>
</tr>
</tbody>
</table>

Control center of Brazil’s national grid operator ONS
Contact
Further information and information resources

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